

1 **Needed: A systems approach to improve flood risk mitigation through private**  
2 **precautionary measures**

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14

15 **Abstract**

16 Private precautionary measures play an increasingly important role in flood risk management. The  
17 degree to which private precautionary measures mitigate flood risk depends mainly on the type of  
18 measure (and how effective it is) and how frequently and successfully it is implemented. These  
19 aspects are influenced by a complex interaction of physical and socio-economic processes, which  
20 makes the assessment and the prediction of the mitigation of flood risk via private precautionary  
21 measures a challenge. This paper provides an overview of factors and processes that influence the  
22 implementation and effectiveness of private precaution in mitigating flood risk, underpinning it  
23 with highlights from international examples. We recommend private precautionary measures for

24 further use to improve flood risk mitigation, but stress that they need to be considered and  
25 implemented through a holistic systems approach to maximize their effectiveness.

26

27 **Keywords:** private precautionary measures, systems approach, flood risk management

## 28        1.    **Introduction**

29    In recent decades, there has been an increasing awareness of the need to shift flood risk  
30    management towards more integrated and adaptive strategies (Bubeck et al. 2016; Kreibich et al.  
31    2015). One aspect of integrated flood risk management is the fact that it takes into account that  
32    flood defenses might fail and thus it is important to complement flood protection with non-  
33    structural solutions (Kreibich et al. 2015; Kunreuther et al. 2009). Therefore, there has been an  
34    increasing recognition of the need to shift the focus of flood risk management from flood  
35    protection, e.g. through structural measures, to reducing the consequences of flooding, e.g. through  
36    reducing vulnerability of communities (Klijn et al. 2015; Merz et al. 2010; Bubeck et al. 2012;  
37    Owusu et al. 2015; Hegger et al. 2016; Defra 2016).

38

39    In order to reduce societies' vulnerability to flooding, there has been an increasing focus on private  
40    precautionary measures as a viable method for flood risk mitigation. Private precautionary  
41    measures are those measures undertaken at the property level to mitigate flood loss to contents and  
42    building structures, for example the use of water barriers (Thieken et al., 2016). There are different  
43    types of private precautionary measures. They may reduce flood loss by, for example, preventing  
44    water from entering the property; by making structural changes to the building; through avoiding  
45    expensive fittings on the lower levels, or may take the form of planning which actions to take in  
46    case of a flood event, such as moving valuables to a higher floor (Kreibich et al. 2005). Private  
47    precautionary measures commonly implemented in Germany, for example, include “flood adapted  
48    use”, “flood adapted interior fitting”, “adapted building structure” and “flood barriers” (Kreibich  
49    et al. 2005). In other literature, private precautionary measures may be called “property level  
50    resilience measures” (Defra 2016), “property level flood risk adaptation” (Joseph et al. 2015),

51 “property-level flood protection” (Owusu et al. 2015), “repairable measures”, “flood resilience”,  
52 “wetproofing” (Defra 2017a) or “resistance measures” (Defra 2008). In essence, they all describe  
53 similar types of measures, so for consistency the term “private precautionary measures” or “private  
54 precaution” will be used throughout the paper. In some cases, flood insurance is considered as a  
55 private precautionary measure (e.g. Bubeck et al. 2013). However, while other private  
56 precautionary measures have the aim to reduce loss, insurance only transfers the risk. Therefore,  
57 in this paper, flood insurance is not considered as a private precautionary measure, but instead as  
58 a factor that may influence the implementation of precautionary measures.

59  
60 Studies have shown that private precaution can reduce loss (Kreibich et al. 2011; Hudson et al.  
61 2014; Poussin et al. 2015; Sairam et al. 2019), but implementation/uptake levels are often low and  
62 usually only rise following a flood event (Kreibich et al. 2010; Everett & Lamond 2013; Joseph et  
63 al. 2015; Owusu et al. 2015). Knowledge about private precautionary measures and how to  
64 incorporate them into a flood risk management plan is scarce (Kreibich et al. 2015). Recent  
65 literature has provided more insight into public behavior in terms of private precautionary  
66 measures (see Everett and Lamond (2013) and Hanger et al. (2018) for an overview) but a  
67 comprehensive synthesis of how private precaution works within the flood risk system is lacking.

68  
69 The aim of this paper is to provide a scientific overview of internal and external factors and  
70 processes within the flood risk system that influence the implementation and effectiveness of  
71 private precaution in mitigating flood risk. This overview is underpinned with some highlights  
72 from international examples based on qualitative and quantitative research. We recommend private  
73 precautionary measures for further use to improve flood risk mitigation but stress that they need

74 to be considered and implemented through a systems-approach to maximize their effectiveness.  
75 Implementing a systems approach requires considering all the processes and interactions of the  
76 flood risk system. Hence, one should consider flood risk reduction strategies through a  
77 comprehensive assessment of the effects and effectiveness of all types of measures together (e.g.  
78 structural measures, emergency measures, precautionary measures) instead of considering each  
79 measure on an individual basis. Interactions and feedbacks between these measures and the rest of  
80 the system may cause the overall effectiveness of these strategies to be different than the  
81 effectiveness of individual strategies on their own.

82  
83 The remainder of this paper is structured as follows: we first discuss the complexity of the flood  
84 risk system and the need for considering the system as a whole, then we discuss private precaution  
85 from a governance perspective and finally we discuss the uptake and effectiveness of private  
86 precautionary measures. We conclude with a set of recommendations for a systems approach to  
87 improving flood risk mitigation through precautionary measures.

## 88 89 **2. Complexity of the Flood risk systems**

90 There has been an increasing awareness of the necessity to shift the focus of flood risk management  
91 from managing the hazard to also include the management of exposure and vulnerability.  
92 However, research that investigates and quantifies the impact of various factors (e.g. land use  
93 change, flood insurance, private precaution) and their interactions on flood risk is still scarce.  
94 Figure 1 shows flood risk with its three components and examples of the individual factors that  
95 may influence this risk. The diagram reflects the importance of considering flood risk management  
96 through private precaution from a systems perspective. The different components of flood risk, i.e.

97 hazard, exposure and vulnerability, are influenced by factors that are both internal and external to  
98 the flood risk system. Hazard, for example, is influenced by climate change (external factor) and  
99 by flood risk management measures such as structural protection (internal factor). External factors  
100 such as culture may influence flood risk exposure or vulnerability, but can also influence the flood  
101 risk governance approach. The different components of the flood risk system and their interactions  
102 are discussed in this and the next section along with the three examples shown in Figure 1 (example  
103 a and b in this section and example c in the next section). The factors and examples shown in the  
104 diagram and discussed in this paper are not exhaustive, nevertheless, they serve as examples to  
105 illustrate the importance of taking a systems perspective.

106 To detect the impact of the different factors on flood risk change, approaches that are based on  
107 empirical loss data have been implemented in the past, such as loss normalization studies (IPCC  
108 2012; Bouwer 2011; Neumayer and Barthel 2011; Visser et al. 2014) or data-based approaches  
109 (e.g. Bubeck et al. 2012; Kreibich et al. 2005). Although these approaches have provided a better  
110 understanding of changes in flood risk, it is hard to determine the influence of the individual factors  
111 on risk change. Normalization studies, for example, show that trends in losses (i.e. risk) are not  
112 influenced by the effect of human-induced climate change (e.g. Barredo 2009). However, the effect  
113 of climate change may be undetected because it is likely to be mitigated by adaptation measures,  
114 such as improved early warning systems, strengthened flood protection, or better private  
115 precaution (Di Baldassarre et al. 2015; Handmer et al. 2012; Jongman et al. 2015; Mechler and  
116 Bouwer 2015; Metin et al. 2018). Simulation-based approaches have the advantage of being able  
117 to estimate the contributions of different drivers through scenario runs. However, many of the  
118 simulation-based studies only consider changes in hazard and exposure. Changes in vulnerability,  
119 e.g. because of private precaution, are often neglected (Metin et al. 2018). This is mainly due to a

120 lack of data and knowledge about changes in vulnerability and the effects on flood risk (Mechler  
121 and Bouwer 2015; Kreibich et al. 2019).

122  
123 Metin et al. (2018) used a system-of-systems model (a model-system that couples detailed  
124 individual models that describe different processes, e.g. atmospheric, catchment and river  
125 processes or damage mechanisms), to quantify the sensitivity of flood risk to changes in the  
126 different risk systems, considering all components of the systems. They find that in the Mulde  
127 catchment in Germany, at the catchment scale, flood risk is most sensitive to changes in structural  
128 flood protection. The second largest contribution to flood risk comes from changes in land use,  
129 asset values and vulnerability (i.e. private precaution). The study also shows that the adverse  
130 impacts of climate change can be compensated by changes in structural protection measures along  
131 the river, changes in land use and changes in the level of private precaution. Example (a) in Figure  
132 1 illustrates how the impact of different factors on flood risk should be considered simultaneously,  
133 since the impact of one factor may be masked or influenced by another factor.

134 When comparing the feasibility of the different measures (i.e. dike heightening, land use change  
135 and private precaution), the best strategy to compensate the effects of climate change, would be to  
136 increase the uptake of private precaution (Metin et al. 2018). These findings are specific to the  
137 example of the Mulde catchment and in another setting, private precaution may not be able to  
138 compensate for increases in risk that are caused by other factors (e.g. climate change). The study  
139 by Metin et al. (2018) shows that private precaution can be effective in decreasing flood risk and  
140 that for a comprehensive assessment it is important to simultaneously consider all the factors that  
141 are defining flood risk.

142

143 While the study by Metin et al. (2018) does take into account private precaution and its effects on  
144 flood risk, the authors do not consider changes in the different factors over time. Barendrecht et  
145 al. (2019) use a conceptual model to show that in Dresden preparedness (i.e. the uptake of private  
146 precautionary measures) has varied temporally and therefore its influence on loss or flood risk  
147 changes as well. These changes over time are the result of feedbacks in the system: due to a natural  
148 period without floods, people's awareness reduces (i.e. they forget about the risk) and therefore  
149 the uptake of private precautionary measures is low. This caused the flood related loss in 2002 to  
150 be higher than it could have been if more measures were implemented. In 2013, when awareness  
151 and the uptake of precautionary measures had increased due to the experience of the 2002 event,  
152 loss was much lower, even though the event was similar in magnitude to the event in 2002. This  
153 can also occur due to a "non-natural" period without flooding, which occurs when structural  
154 protection measures are implemented. On the contrary, if people are used to regular flooding, an  
155 adaptation effect may occur and they may be better prepared to deal with it (Barendrecht et al.  
156 2019). Example (b) in Figure 1 illustrates the importance of considering feedbacks between the  
157 different factors of the system. It shows that changes in one of the factors that influences risk (e.g.  
158 the construction of structural protection) with the intention to reduce risk can have negative  
159 consequences and influences other factors, which may eventually increase flood risk. Changes in  
160 structural protection may also influence the uptake of private precaution in a more direct way. In  
161 a study on the implementation of private precautionary measures in the Italian Alps, Scolobig et  
162 al. (2012) find that trust in structural protection may be a reason for individuals not to increase  
163 their preparedness, even though they are aware of the risk. Bradford et al. (2012) found that  
164 respondents in Ireland were not aware of the flood risk despite having experienced flooding before.  
165 This lack of awareness was caused by the fact that respondents were living next to structural

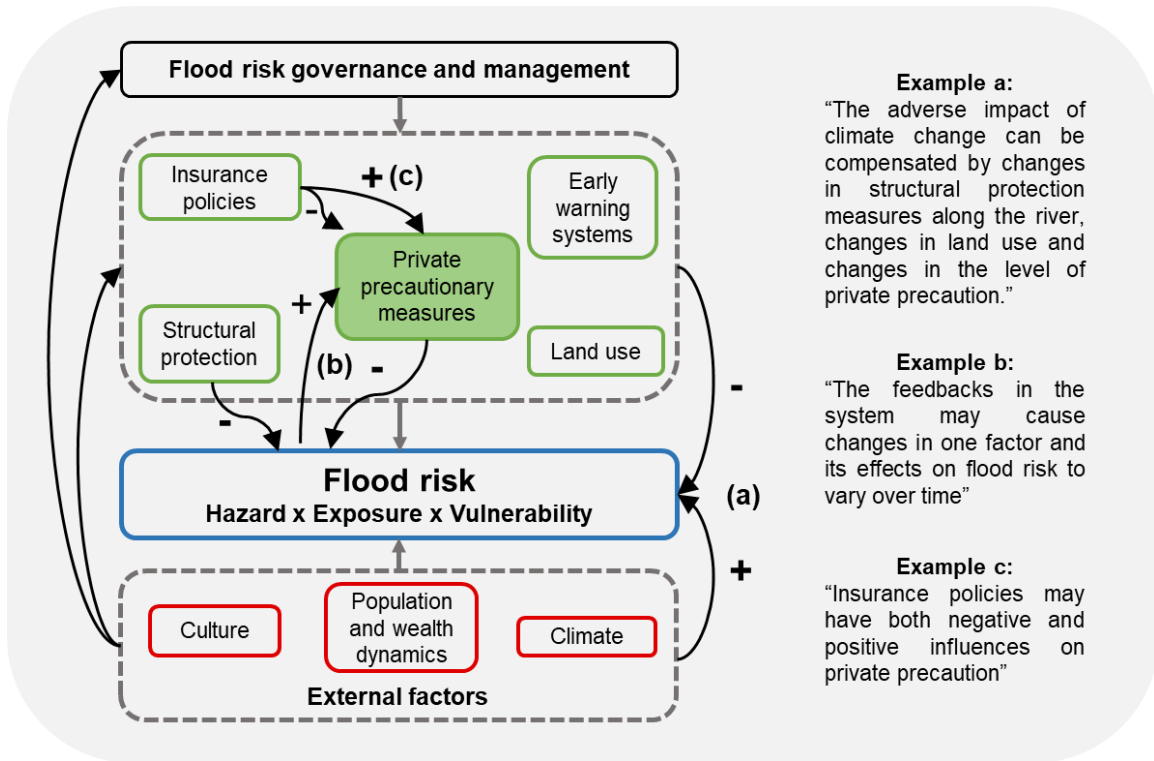


166 protection that was constructed after they experienced flooding. The implementation of new  
167 structural flood defenses can also influence the existing adaptation and ability to mitigate flood  
168 risk of a society. Hazarika et al. (2016) contend that the people in the Upper Brahmaputra plain  
169 had adapted to the local flood situation by, for example, raising their houses and adapting  
170 agricultural practices. However, when the government implemented new flood control measures,  
171 which did not completely stop flooding from occurring but rather changed the nature of the  
172 flooding, the people were less able to cope with this new type of flooding, because their agricultural  
173 practices were not adapted to it.

174

175 These examples show that it is important to consider private precaution from a systems perspective  
176 (e.g. considering all the processes and interactions of the flood risk system) when studying its  
177 effects on flood risk as well as when considering the implementation of risk reduction measures.  
178 Intended or unintended consequences of actions need to be identified within the system in order to  
179 fully appreciate whether any flood risk management intervention will have a positive effect on  
180 reducing flood risk.

181



182

183

**Figure 1.** The flood risk system with some of its factors and examples of the importance of

184

considering flood risk management through private precaution from a systems perspective. The

185

factors and links shown in this diagram are not exhaustive, they reflect the discussion in the text

186

and serve as examples to illustrate the importance of a systems perspective.

187        **3. Flood risk governance and private precaution**

188        Although there is a general tendency to move towards diversification in flood risk management,  
189        countries are struggling with implementation (Hegger et. al. 2016). The uptake of precautionary  
190        measures remains low, in part, because governments are dealing with challenges that hinder the  
191        implementation of private precautionary measures. For example, consideration of private  
192        precaution needs to occur at different phases of flood risk management (e.g. preparedness,  
193        response and recovery). Responsibilities also lie across different sectors (e.g. construction  
194        industry, planning, insurance, flood risk), government levels (national, regional, local) or with  
195        individual homeowners. Precautionary measures can be self-initiated by homeowners and/or  
196        directed or incentivized by government initiatives which adds additional governance complexity  
197        around implementation, including roles and responsibilities and any associated liabilities (Defra,  
198        2017b).

199  
200        In England, individuals are increasingly encouraged to take personal responsibility for managing  
201        their own flood risk (Johnson and Priest 2008). Correspondingly, in Germany, the German Federal  
202        Water Resource Act states that every person who is at risk of flooding has the obligation to take  
203        appropriate action (Rolfsen 2009) thereby initiating private precaution. A key challenge, however,  
204        is that households and businesses may still feel that it is the responsibility of the authorities to  
205        manage flood risk, usually in the form of structural measures (e.g. Owusu et al. 2015) thereby  
206        inhibiting their interest in self-protection. In Canada, Henstra et al. (2019) found that 55% of the  
207        public feels that homeowners are responsible for flood risk mitigation but the amount that  
208        respondents would be willing to pay for private precautionary measures would not be enough to  
209        reduce flood risk. This highlights another problem that arises with the shift of responsibilities

210 towards the individual: the question of who should fund private measures and arguments of elitism  
211 (e.g. only the richest being able to afford measures) if the burden falls solely upon individual  
212 homeowners (Penning-Rowsell and Priest 2015). Furthermore, technical implementation issues  
213 for private precautionary measures arise when there are interdependences between properties. In  
214 order to be effective some precautionary measures will need to be implemented (and operated) for  
215 multiple properties (Defra, 2017a). Joint-decision-making, financing and co-implementation in  
216 these situations can make the adoption of private precautionary measures considerably more  
217 challenging.

218

219 To encourage the implementation of private precautionary measures, governments may provide  
220 funding directly to affected households through post-event recovery grants (e.g. English Property  
221 Level Flood Resilience Grant Scheme, DCLG/Defra 2016; Joseph et al. 2015). In England, the  
222 government also proactively (ex-ante) funds private precautionary measures to manage property  
223 flood risk in particular situations, such as when it is not viable to implement structural  
224 measures(Mason 2014). In Germany and many other countries, such initiatives are absent and  
225 individuals are expected to privately fund their own precautionary measures (Rolfsen 2009;  
226 Surminski and Thieken 2017). Where government funding initiatives do exist these can help  
227 households overcome some of the financial barriers, although these initiatives still can have poor  
228 uptake (Suykens et al. 2016). The decision and motivation of households to invest in private  
229 precaution depends on multiple factors (as will be discussed in more detail in section 4).  
230 Households, for instance, may be constrained by their knowledge of the range and effectiveness  
231 of different measures, which can be enhanced if there are local flood groups or demonstration  
232 houses, like the Cumbria Resilience Showcase (Defra 2017b).

233

234 The availability of incentives such as reduced insurance premiums or continued availability of  
235 insurance could also influence individuals' interest in personally financed uptake, as shown by  
236 Poussin et al. (2014) for France. However, the lack of knowledge on the effectiveness of private  
237 precautionary measures hinders insurers' interest in funding them (Hudson et al. 2016). The  
238 insurance sector in the United Kingdom is working towards a 'flood performance certificate' that  
239 can be attached to a household to act as an incentive for reduced premiums (Surminski and  
240 Eldridge 2017). On the other hand, insurance may also negatively influence the uptake of  
241 precautionary measures, when households realise they will be compensated, thus reducing uptake  
242 motivation (Johnson and Priest 2008; Hanger et al. 2018). Thus, insurance policies can influence  
243 private precaution both positively and negatively which demonstrates the need for a systems  
244 approach. Example (c) in Figure 1 highlights the importance of considering the implementation of  
245 flood insurance schemes from a systems perspective, because of the unintended consequences it  
246 may have on private precaution.

247

248 Another governance challenge is the associated liability when private precautionary measures do  
249 not function as expected, as well as concerns about standards and product warranty. The  
250 availability and quality of precautionary measures is driven entirely by the private market and thus  
251 product design, construction quality and standards of implementation may vary. This challenge  
252 was highlighted by a local flood authority representative in England:

253 *"It's a bit of a nasty beast because there are lots of commercial organisations.*

254 *We've had enquiries from people that got the grant and then the stuff has failed and*

255 *then there is nothing they can do about it so then they come to us thinking that we*  
256 *go back to the original problem.”* (Local Authority interviewee, England)

257 Some guidelines and quality standards exist, for example the Flood Resilient Building Guidance  
258 for Queensland Homes (State of Queensland, 2019). However, there is a lack of consistency across  
259 the market and concerns about the selling of inappropriate and ineffective products (Defra 2017a;  
260 Defra 2017b) for associated flood hazard types (see also section 4). In an attempt to control this,  
261 in the United Kingdom, for example, a “Code of Practice and guidance for property flood  
262 resilience” is being developed and a new British Standard for flood products will replace an older  
263 one (Defra 2017b). However, the degree to which these are followed by developers, contractors  
264 and suppliers is unclear.

265  
266 Private precautionary measures can act as a valuable addition alongside other flood risk  
267 management measures to reduce the residual risk and therefore reduce losses for extreme events.  
268 The identified governance challenges highlight the complexity of effectively implementing private  
269 precautionary measures. As the examples show, the actions of multiple actors (product suppliers,  
270 insurers, homeowners and governments) are interlinked and influence the uptake and effectiveness  
271 of precautionary measures. This warrants the need for a systems approach which recognizes the  
272 complex governance challenges of implementation.

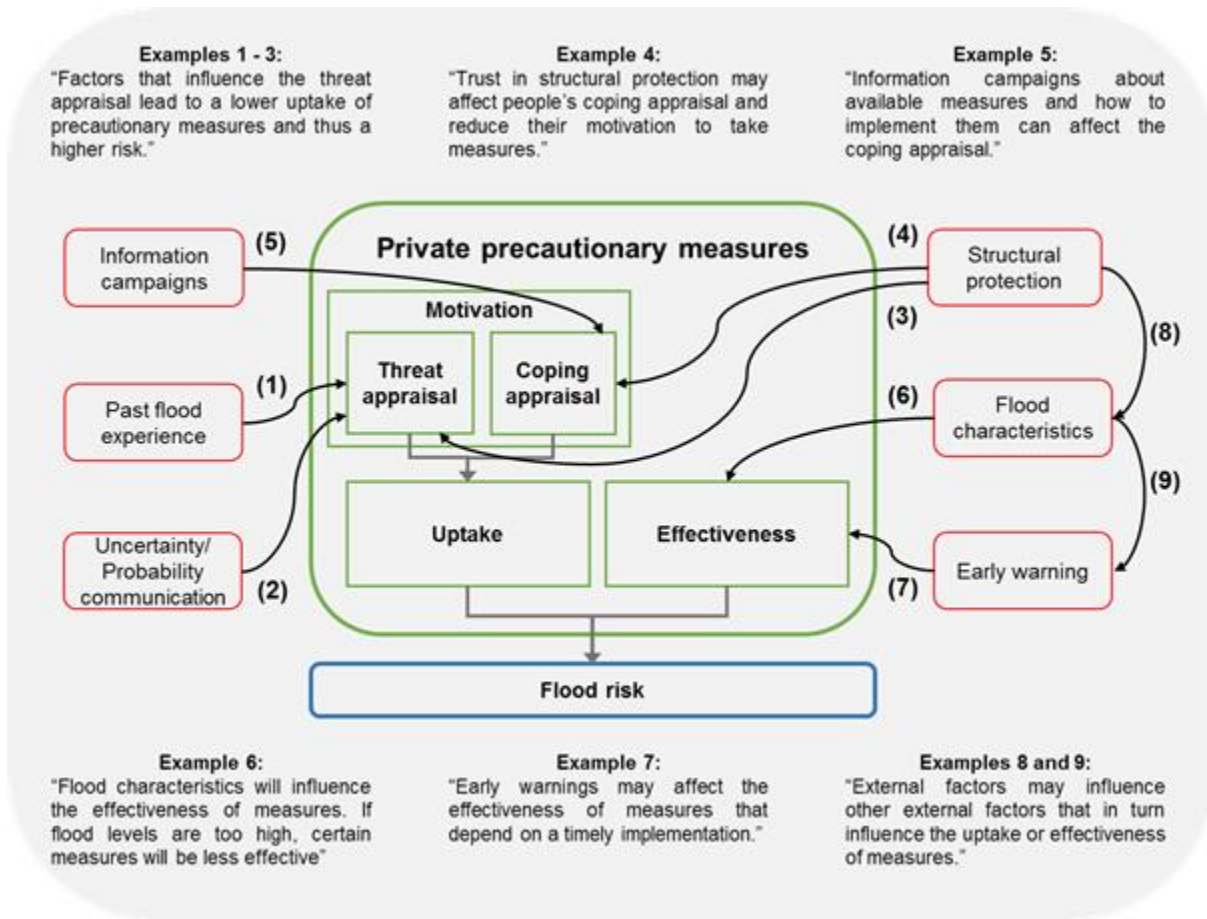
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#### 274 **4. Private precaution: motivation for uptake and effectiveness**

275 The effect of private precaution on flood risk depends on the uptake of measures, i.e. whether  
276 people are motivated to adopt measures and whether they actually implement them, as well as on  
277 the effectiveness of the measures in mitigating loss. In this section, we discuss the factors of the

278 flood risk system influencing the willingness to take measures (motivation for uptake) and the loss-  
 279 reducing effectiveness of private precautionary measures. Figure 2 focuses on these two aspects  
 280 of private precaution and the factors influencing them.

281



282

283 **Figure 2.** The aspects of private precaution and flood risk management factors influencing them.

284

285 *The motivation for the uptake of private precautionary measures*

286 According to protection motivation theory there are two important aspects that influence the

287 motivation for the uptake of precautionary measures by private properties: threat appraisal and

288 coping appraisal (Bubeck et al. 2012) (see also Figure 2). Threat appraisal relates to the awareness  
289 of being at risk and to whether a threat is perceived. This is influenced by factors such as: flood  
290 experience, personal characteristics, and risk communication. Several studies observe that the  
291 experience of flood loss is positively correlated with the uptake of precautionary measures (Bubeck  
292 et al. 2013; Osberghaus 2015; Kreibich and Thielen 2009; Owusu et al. 2015; Poussin et al. 2014;  
293 Bradford et al. 2012; Wachinger et al. 2013). However, even though the experience of a flood may  
294 increase the awareness of being at risk, this can be undermined by authorities' actions or poor  
295 communication of the uncertainties and probabilities (Bell and Tobin 2007; Ludy and Kondolf  
296 2012). An example of this occurred in Cumbria, where after the flood event in 2009 threat appraisal  
297 became very low. The authorities were speaking of an exceptional event that would not happen  
298 very often, therefore the residents and businesses felt safe behind the existing flood protection that  
299 they were told had a design period of 1 in 100 years and were surprised to be flooded again as soon  
300 as 2015 (Zürich 2015). A business owner that was affected by the floods in 2009 and 2015,  
301 indicated they were surprised that a second flood occurred again so soon:

302 *"We were totally sure that it would never happen again. they said it was a one in a*  
303 *hundred year flood or something. And they built defences, so we were pretty*  
304 *confident that it wouldn't happen again. We had thoughts in mind of what we would*  
305 *do, but we didn't, we honestly didn't expect it to flood again, so rather naive I*  
306 *guess."* (Business owner, England)

307 Examples (1), (2) and (3) in Figure 2, illustrate that while factors like experience may have a  
308 positive influence on threat appraisal and thus on the uptake of measures, this positive influence  
309 may be canceled in combination with other factors like a poor communication about flood  
310 probabilities and the implementation of structural measures.



311

312 The second factor, coping appraisal is a measure of how well people are able to cope with a threat.  
313 It depends on the perceived self-efficacy, response efficacy and response costs (Bubeck et al.  
314 2012). There may be different ways of coping with a threatening situation that do not all result in  
315 an increase in the uptake of precautionary measures or adaptation (Bubeck et al. 2013). This can  
316 include factors such as worry (Miceli et al. 2008; Raaijmakers et al. 2008) or trust in structural  
317 protection (Scolobig et al. 2012; Wachinger et al. 2013). For example, Hanger et al. (2018) found  
318 that respondents in Austria and England that are protected by public structural measures are less  
319 likely to take private precautionary measures. Example (4) in Figure 2 highlights the influence of  
320 other flood risk management measures like the construction of structural protection may have an  
321 unintended effect on coping appraisal. Another reason for people not to implement measures is  
322 anxiety that this may influence future house prices, because it identifies the property as being at  
323 risk of flooding (Burningham et al. 2008).

324

325 Coping appraisal also depends on whether people have the knowledge and resources to implement  
326 measures. Several studies have shown that it is important to include information about the specific  
327 measures themselves and their benefits as a part of risk communication in order to increase the  
328 uptake of measures (Grothmann and Reusswig 2006; Bubeck et al. 2013). In Appleby (England),  
329 for example, people were willing to implement measures, but did not know which measures to  
330 implement. A pilot project that provided funding for surveys and measures helped people to choose  
331 the correct measures and increased the uptake of private precaution (Harries 2009). A study in  
332 Canada highlights the importance of considering the difference between the general intention to  
333 implement private precautionary measures and the willingness to implement individual measures

334 (Seebauer and Babcicky, 2020). The former is more influenced by fear and risk perception, while  
335 the latter instead depends more on the perceived response efficacy and costs (Seebauer and  
336 Babcicky, 2020). Example (5) in Figure 2 highlights the importance of providing adequate  
337 information about measures and how to implement them to increase people's coping appraisal.

338

### 339 *The effectiveness of private precautionary measures*

340 The effect of private precautionary measures in reducing flood losses to building structures was  
341 found to be non-marginal. In Germany, the loss prevented by implementing private precautionary  
342 measures was estimated to be between €11,000 and €15,000 per household, per event (Sairam et  
343 al. 2019). This accounts for 27% of the average incurred damages to household buildings in  
344 Germany during the flood events between 2002 and 2013.. Hudson et al. (2014) estimated that  
345 individual measures such as flood adapted use or flood adapted interior fitting reduce damages to  
346 household building structures in Germany by €14,385 and €11,302 and damage to household  
347 contents by €6,732 and €5,202, respectively. Research in the United Kingdom has shown that  
348 measures can reduce damages by 50 – 100% (Thurston et al. 2008). In France, Poussin et al. (2015)  
349 find that precautionary measures may reduce building and contents damages by up to €6,500. The  
350 most effective measure was elevating the ground floor, which costs €25,000-69,000 to implement  
351 for existing buildings and €1900-9800 for new buildings (Poussin et al. 2015).

352

353 Poussin et al. (2015) also found that the effectiveness of the different measures depends on the  
354 characteristics of the flooding (i.e. slow onset river flooding, or rapid flash/coastal flooding), as  
355 well as on the closeness of the building to the source of the flooding. Also, the frequency of  
356 flooding strongly influences the cost-efficiency of private precautionary measures. Therefore, it is

357 important to identify appropriate measures for each type of building and flood risk. In Carlisle, for  
358 example, flood gates would not have contributed much to reducing the loss of the 2015 event,  
359 because water levels were too high (Cumbria County Council 2017). In this case other measures  
360 might have been more appropriate, such as using a coating for walls, or replacing wooden with  
361 brick or concrete floors. Example (6) in Figure 2 shows the importance of choosing the appropriate  
362 measures for the location of interest, because the effectiveness of the measures depends on location  
363 specific characteristics of both floods and buildings.

364

365 Cumiskey et al. (2017) categorized measures into active (requiring implementation just  
366 before/during the event: e.g. flood barriers) and passive measures (which do not require  
367 implementation: e.g. sealing the basement). The effectiveness of private precaution in reducing  
368 flood loss depends on the quality of installation and timely uptake (for active measures) of the  
369 appropriate measure. This shows again, that it is important to consider the effectiveness from a  
370 systems perspective, since it may interact with or be influenced by other factors. For example, the  
371 presence of early warning systems and whether they function properly, will affect the effectiveness  
372 of active measures, since the implementation of those measures depends on residents being aware  
373 of an approaching flood in a timely manner (Cumiskey et al. 2017). Example (7) in Figure 2  
374 illustrated how the implementation of other flood risk management measures like early warning  
375 systems may affect the effectiveness of private precautionary measures that require people to take  
376 actions at the onset of a flood event.

377 Since the frequency of flooding has been shown to determine whether private precaution is cost-  
378 efficient (Poussin et al. 2015), this means that other flood management measures that reduce the  
379 frequency of flooding, such as building structural protection, would reduce the cost-efficiency of

380 private precautionary measures. Climate change may also cause flood characteristics to change,  
381 which may influence the technical effectiveness of private precautionary measures, since it  
382 depends on flooding type and characteristics. The effectiveness of early warning also depends on  
383 flooding type and characteristics. Slow onset flooding happens slowly and usually gives people  
384 time to prepare, in the case of flash floods however, there is usually not enough time to provide a  
385 timely warning. Examples (8) and (9) in Figure 2 highlight how the different factors that influence  
386 the effectiveness of private precaution may also affect each other. Structural protection may  
387 change flood characteristics, which not only directly changes the effectiveness of measures but  
388 may in turn also affect early warning systems.

389

## 390 **5. Conclusion**

391

392 We argue that private precautionary measures can help to mitigate flood risk and should not be  
393 underestimated as part of a flood risk management strategy, especially with climate change putting  
394 increasing pressure on existing risk management strategies. However, private precaution can only  
395 be effectively implemented if it is considered from a holistic systems perspective. The strength of  
396 the role of precautionary measures depends on many interrelated aspects within the risk  
397 management system which may reduce or strengthen its effectiveness. Up to now, both research  
398 and flood risk management have been focusing mostly on individual aspects.

399 We propose several strategies for adopting a systems approach, concerning the aspects of flood  
400 risk data, modelling and governance. It is crucial to increase our understanding of the systems and  
401 interactions using a comprehensive documentation of past events encompassing hydrological  
402 aspects, structural protection failures, early warning, private precautionary measures implemented

403 as well as losses that occurred. In addition to these event-specific data, information on changes in  
404 several aspects of flood risk management that occurred between different flood events can improve  
405 the understanding of the system as a whole as well as the effect of different components. This  
406 information is especially valuable to understand the impact of variations in government policies  
407 and behavior of individuals and communities influencing the implementation and effectiveness of  
408 planned and implemented measures.

409 A number of modelling approaches may be implemented in combination with findings from  
410 empirical data to understand the drivers of flood risk, their interactions and feedbacks, and to  
411 quantify the influence of their combined effect on the entire system. The modelling approach that  
412 is adopted, depends on the assumptions, the level of complexity and the system components. This  
413 includes, but is not limited to, conceptual models or system-of-systems models. These models  
414 potentially combine all or at least multiple aspects of the flood risk system, their interactions and  
415 feedbacks. Though many of these models are theoretical, it is very important that they depict the  
416 reality of the system and are useful for practitioners. Therefore, we strongly recommend rigorous  
417 evaluation of these models using empirical data.

418 Implementing private precaution effectively requires collective action across multiple actors,  
419 including the public and private sectors, insurance companies and product suppliers, local and  
420 national governments, individuals and homeowners. Further research is needed to understand the  
421 governance challenges and the most appropriate governance mechanisms (e.g. legal regulations,  
422 partnerships, funding schemes) to enable stronger coordination across these actors and encourage  
423 uptake of private precaution. Furthermore, a better understanding is needed on the role of private  
424 precaution within the landscape of other flood risk management measures, and how the balance

425 between different measures could evolve over time, as more extreme and frequent flood events are  
426 expected.

427 While this review focuses on the use of private precautionary measures as part of a flood risk  
428 management strategy, the recommendation to use a systems approach applies to the risk  
429 management of any natural hazard, not only floods. Similarly to managing flood risk, private  
430 precautionary measures also play an important role in the risk management of wildfires, hurricanes  
431 or earthquakes and their effectiveness and implementation is influenced by many factors (Martin  
432 et al. 2007, Verrucci et al. 2016, Hudson et al. 2017). In the future, an even more holistic systems  
433 approach may include considering multi-hazard risk.

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435

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